# **Q4 FY2014 Investor Presentation**

November 20, 2014



















# **Forward-Looking Information**



This presentation contains forward-looking statements. All forward-looking statements speak only as of the date of this presentation. Except as required by applicable law, we do not intend to publicly update or revise any forward-looking statements. These forward-looking statements are only predictions and are not guarantees of performance. These statements are based on our management's beliefs and assumptions, which in turn are based on currently available information. The outcome of the events described in these forward-looking statements is subject to known and unknown risks, uncertainties and other factors that may cause our actual results, levels of activity, performance or achievements to differ materially from any future results, levels of activity, performance or achievements expressed or implied by these forward-looking statements. Many of these factors are beyond our ability to control or predict. You can identify forward-looking statements by terminology such as "may," "will," "should," "could," "would," "expects," "intends," "plans," "anticipates," "believes," "estimates," "predicts," "potential," "continues" or the negative of these terms or other comparable terminology. These statements include, among others, statements regarding our expected business outlook, anticipated financial and operating results, our business strategy and means to implement the strategy, our objectives, the amount and timing of capital expenditures, the likelihood of our success in expanding our business, financial plans, budgets, working capital needs and sources of liquidity.

Potential investors should carefully review in its entirety our filings with the Securities and Exchange Commission from time to time. You should be aware that the occurrence of the events described in the "Risk Factors" section and elsewhere in our periodic reports could harm our business, prospects, operating results, and financial condition.

The financial information provided herein includes the Company's discontinued operations for its UK retail supply chain business which was closed effective September 30, 2011.

# **Our Vision to Transform an Industry**

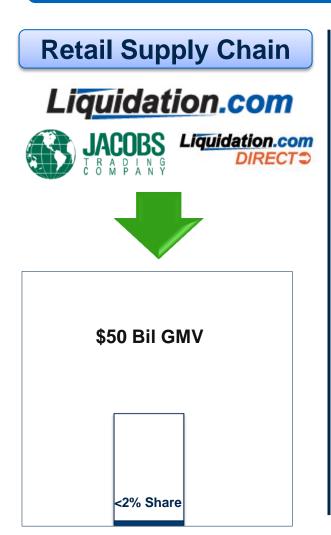


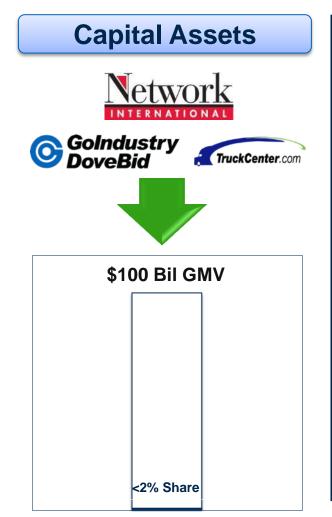
Provide clients and buying customers
the world's most transparent, innovative and effective
online marketplaces and integrated services
for surplus assets.

# **Liquidity Services Still in Early Days**



We address multiple, large markets still in early stages of online adoption







# The Leading Online Marketplace for Surplus



Liquidity Services' unmatched scale, services and track record continue to drive growth and network effects.







#### **SELLERS**

- ✓ Global reach 
  → more bidders 
  → higher price
- Flexible, compliant turnkey solutions
- Protect brand reputation and channels
- Efficient logistics= higher net recovery

#### **BUYERS**

- Depth and breadth of supply
- ✓ Market fairness and transparency
- ✓ Secure settlement / trust
- ✓ Cost-efficient process



# **Our Buyer Base**



### Liquidity Services has buyers in over 200 countries and territories

### **Our Professional Buyers**

- Online Power Sellers
- Discount Retailers
- End Users
- VARS/Refurbishers
- Import/ Export Firms
- Flea Market Resellers
- Scrap Recyclers

### **Key Strengths**

- Size and Geographic Diversity
- Large Volume, Recurring Demand
- Address All Product Conditions & Regulatory Constraints
- "As-is, Where-is" All Cash Buyers

# **Delivering High Buyer Customer Value**



### **Buyer Demand Drivers:**

### **Liquidity Services Delivers:**



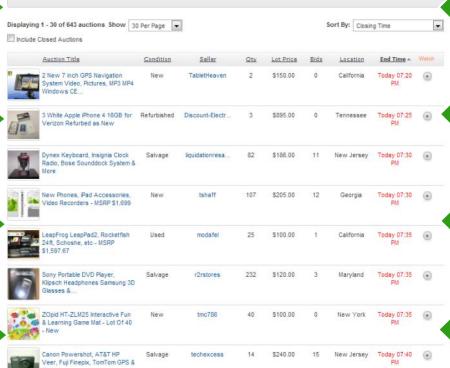
**Access to Large Supply** 

**Frugality** 

**Low Cost Fulfillment** 

**Trust and Reliability** 





**Online Transparency** 

**Aggregation of Supply** 

**Value Based Goods** 

**Efficient Logistics** 

**Secure Settlement** 

# Global Market Data & Industry Knowledge



### **Industries and Online Marketplaces**

**Biopharma** 

**Electronics Manufacturing** 

**Energy** 

Industrial Equipment

Retail and CPG Inventory

**Technology** 

**Transportation** 

### Liquidation.com

**Retail Surplus Assets** 

### Government Liquidation

**Federal Surplus Assets** 

### **GovDeals**

State & Local Government Surplus Assets



Commercial & Manufacturing Capital Assets



Commercial & Energy Capital Assets



Transportation & Fleet Capital Assets

### **Unique Domain Expertise**

- \$5.2 billion GMV in over 4.3 million completed transactions
- 370 million consumer goods items sold
  - 500,000+ unique items
  - New, used, salvage condition
  - Unique rules by OEM and Retailer
- Over 2.5 million capital assets sold
  - 249,000+ aerospace assets
  - 80,000+ energy assets
  - 223,000+ healthcare biopharma assets
  - 460,000+ transportation assets
- Over 2.5 billion lbs. of scrap material sold
- Nearly 4 million equipment valuation records
- Export control and data security rules
- Lotting and merchandising strategies

# Comprehensive Service Offering Fulfills Clients' Complete Needs



# Surplus Asset Management

Returns Management

Return-to-Vendor (RTV) Programs

Inventory Assurance Programs

> Surplus Asset Management Platform

Asset
Discovery &
Valuation

**Asset Cataloging** 

Equipment Inspection

**Appraisal Services** 

Pre-Sale Valuation

Asset Recovery Planning

Brand & Channel Protection

Intellectual Property Protection

Support for 'Green' Initiatives

Multi-Channel Sales Strategy

> Lotting & Merchandising Strategy

**Asset Marketing Plan** 

Asset Recovery Project Management Surplus Asset Redeployment & Disposition Prep

Internal Redeployment

Asset Removal

Off-Site Storage

Debranding / Delabeling

Removal of Sensitive Information

Light Refurbishment

**Scrap Metals Testing** 

Surplus Asset Disposition

Online Auctions

Live Auctions with Webcast & Online Bidding

**Negotiated Sales** 

Surplus Asset Marketing

E-Waste & Recycling Programs

Scrap Material Sales

Dedicated Customer Service Team

Buyer Qualification & Controls

Payment Processing & Reconciliation

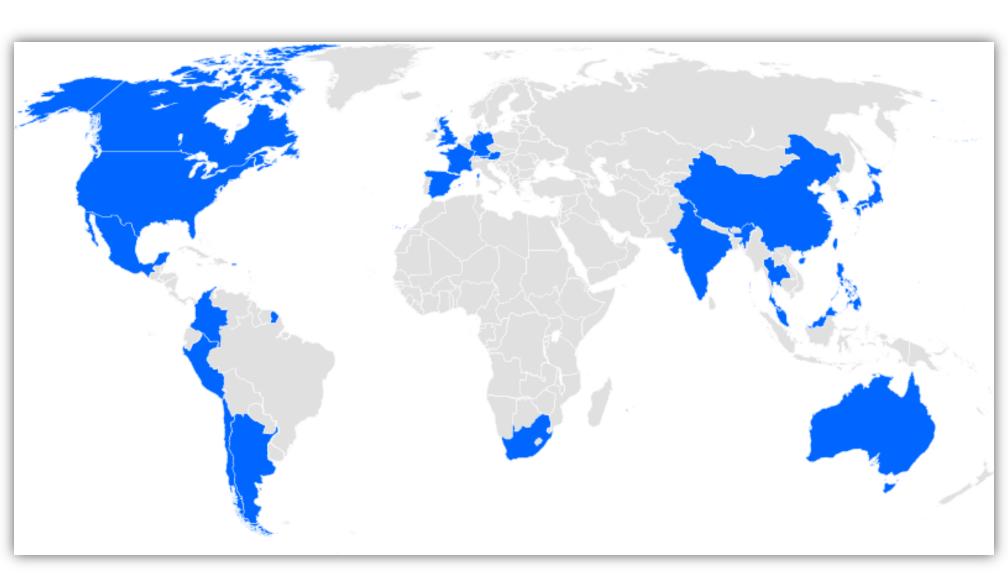
Documentation

**Export Services** 

Transaction Reporting

# **Global Coverage Supports F1000 Client Needs**





# **Client Depth Across Industries**





















# **Macro Trends Expanding Our Opportunity**



### **Product Innovation**



### **eCommerce Growth**



### Sustainability



- More SKUs
- Shorter Product Life Cycles
- Need for Speed

- Higher Return Rates
- Higher Transportation Costs
- Complexity

- Focus on "Zero Waste"
- Need for Transparency
- Need for Compliance

# **Our Growth Strategy**



**External** 

Acquire Complementary
Businesses

**Innovation** 

**Develop and Enhance Features and Services** 

Expand Vertical

Market Segments

and Expertise

**Organic** 

**Grow Buyer Base and Increase Participation** 

Increase Penetration of Existing Sellers

Develop New Seller Relationships

Consistent execution of growth strategy delivers long term shareholder value.

# **Financial Highlights**



### **Compelling Business Model**

- High Customer Value
- Multiple, Recurring Revenue Streams
- Large Average Transaction Values
- Diversified Product and Customer Mix
- Significant Barriers to Exit as CriticalMass Builds

### **Strong Financial Position**

- \$62.6 million of Cash
- Debt Free
- Trailing 12 month Adj. EBITDA of \$63 million
- 48 Consecutive Quarters of Profitability
- Minimal Cap Ex \$7.0 \$8.0M Annually

# **Strong Track Record of Growth**



### **Gross Merchandise Volume\***

#### Revenue\*



### Multiple, Synergistic Revenue Streams

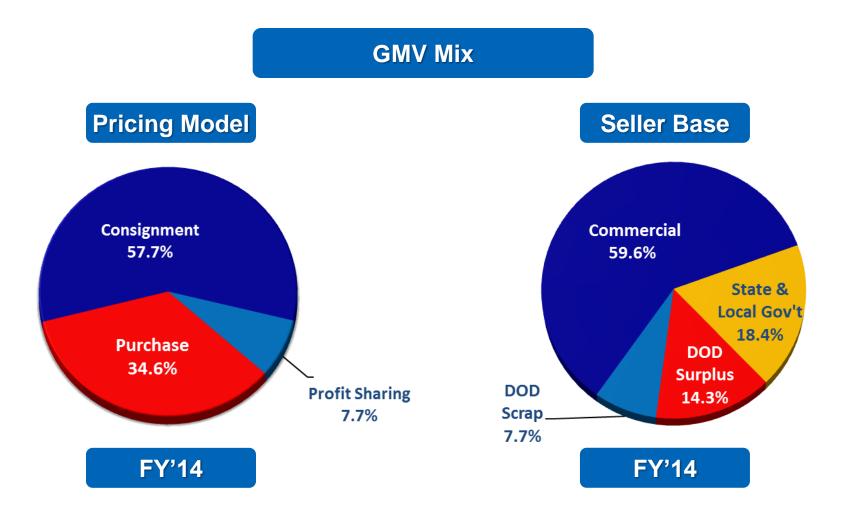
- Consignment Model
- Purchase Model
- Service Revenue

- Profit Sharing Model
- Revenue Share Model
- Buyer Premium Fees

<sup>\*</sup> All numbers are in millions.

### **Diversification By Pricing Model and Seller Base**





**Liquidity Services Serves Diversified Seller Base** 

# **Strong Profitability**



### **Adjusted EBITDA(1)**



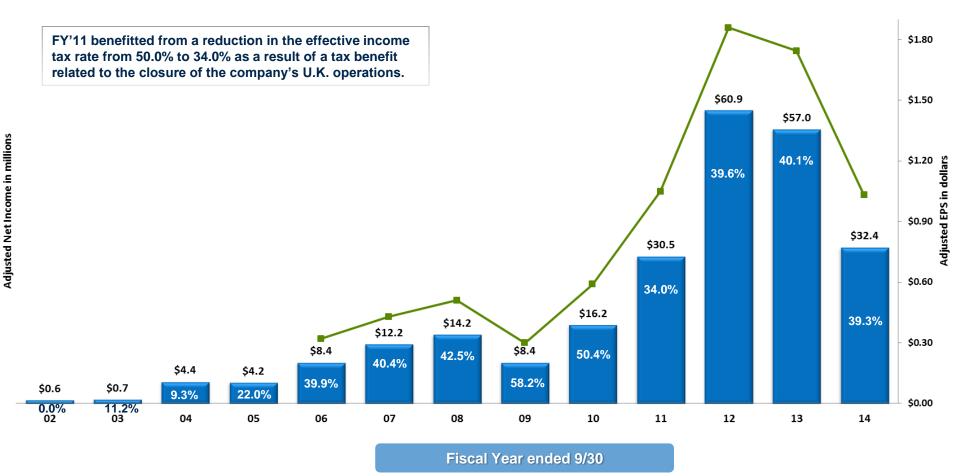
Note: Percentages indicate margin based on GAAP Revenue

(1) Adjusted EBITDA shown for fiscal years 2002 – 2014 includes adjustments for stock-based compensation expense, acquisition costs including changes in earn out estimates, goodwill impairment, and business realignment expense. For the fiscal years ended September 30, 2002, 2003, 2004, 2005, 2006, 2007, 2008, 2009, 2010, 2011, 2012, 2013 and 2014, Net Income was \$1.3M, \$2.8M, \$5.3M, \$4.1M, \$8.0M, \$11.0M, \$11.6M, \$5.7M, \$12.0M, \$8.5M, \$48.3M, \$41.1M, and \$30.4M respectively.

# **Strong Profitability**



### Adjusted Net Income(2) & Adjusted EPS



Note: Percentages indicate effective income tax rate

(2) Adjusted Net Income shown for fiscal years 2002 – 2014 includes adjustments for stock-based compensation expense, acquisition costs including changes in earn out estimates, goodwill impairment, and business realignment expense. For the fiscal years ended September 30, 2002, 2003, 2004, 2005, 2006, 2007, 2008, 2009, 2010, 2011, 2012, 2013 and 2014, Net Income was \$1.3M, \$2.8M, \$5.3M, \$4.1M, \$8.0M, \$11.0M, \$11.6M, \$5.7M, \$12.0M, \$8.5M, \$48.3M, \$41.1M, and \$30.4M respectively.

# **Operating Model - Based on GMV**



	FY 2009	FY 2010	FY 2011	FY2012	FY2013	FY2014	
Gross Merchandise Volume	100%	100%	100%	100%	100%	100%	
Revenue	66.3%	66.7%	60.4%	55.0%	52.0%	53.2%	
Cost of Goods Sold	24.3%	27.7%	24.3%	22.9%	20.5%	22.7%	
Profit-Sharing Distributions	12.7%	10.0%	8.9%	5.0%	3.7%	3.8%	
Technology and Operations	13.1%	11.4%	9.9%	7.8%	9.3%	11.7%	
Sales and Marketing	5.1%	5.0%	4.3%	3.6%	4.1%	4.5%	
General and Administrative (1)	4.5%	3.9%	3.6%	3.0%	3.6%	3.7%	
Adjusted EBITDA Margin <sup>(2)</sup>	6.6%	8.7%	9.4%	12.7%	10.8%	6.8%	

<sup>(1)</sup> General and Administrative excludes stock-based compensation, acquisition costs and goodwill impairment

<sup>(2)</sup>See slide #21 for a reconciliation to Adjusted EBITDA and Adjusted Net Income

# Summary:

### **Unique Strengths Create Competitive Advantage**





World's Largest Buyer Base for Surplus Assets



Global Market Data
Across Key
Industries



Unique, Turn-Key Service Offering



Strong Long-Term
Execution

**Ability to Scale** 





In Thousands	Year ended September 30,												
	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014
Net Income (Loss)	\$1,324	\$2,776	\$5,269	\$4,122	\$7,981	\$11,019	\$11,553	\$5,719	\$12,013	\$8,512	\$48,296	\$41,104	\$30,390
Interest & other expense (income), net	169	391	621	570	(431)	(2,176)	(1,495)	(516)	(69)	111	2,218	(704)	370
Provision for income taxes	-	351	541	1,166	5,295	7,460	8,546	7,961	12,194	4,419	31,652	27,551	19,657
Amortization of contract intangibles	2,483	1,862	-	135	813	813	813	813	813	813	7,943	7,265	7,265
Depreciation and amortization	408	465	531	586	727	1,302	2,083	3,116	4,124	5,519	6,223	10,109	9,330
EBITDA	\$4,384	\$5,845	\$6,962	\$6,579	\$14,385	\$18,418	\$21,500	\$17,093	\$29,075	\$19,374	\$96,332	\$85,325	\$67,012
Stock compensation expense	-	-	85	87	623	1,943	4,674	6,465	7,891	9,136	12,117	13,379	12,605
Acquisition costs and goodwill impairment	-	-	-	-	-	-	-	-	524	24,167	1,695	5,921	(18,384)
Business Realignment Expense (severance cost	-	-	-	-	-	-	-	-	-	-	-	-	1,780
Adjustment	(1,899)	(2,095)	(932)	-	-	-	-	-	-	-	-	-	-
Adjusted EBITDA	\$2,485	\$3,750	\$6,115	\$6,666	\$15,008	\$20,361	\$26,174	\$23,558	\$37,490	\$52,677	\$110,144	\$104,625	\$63,013
	Year ended September 30,												
	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014
Profit Sharing distributions	\$17,717	\$30,427	\$39,718	\$48,952	\$80,253	\$69,638	\$91,106	\$45,333	\$42,876	\$49,318	\$43,242	\$35,944	\$35,055
Adjustment	1,899	2,095	932	-	-	-	-	-	-	-	-	-	-
Adjusted profit-sharing distributions	\$19,616	\$32,522	\$40,650	\$48,952	\$80,253	\$69,638	\$91,106	\$45,333	\$42,876	\$49,318	\$43,242	\$35,944	\$35,055
Net Income	\$1,324	\$2,776	\$5,269	\$4,122	\$7,981	\$11,019	\$11,553	\$5,719	\$12,013	\$8,512	\$48,296	\$41,104	\$30,390
Stock compensation expense (net of tax)	-	-	85	68	374	1,158	2,687	2,702	3,914	6,029	7,270	7,998	7,654
Amortization of contract intangibles (net of tax)	-	-	-	-	-	-	-	-	-	-	4,359	4,342	\$4,412
Acquisition costs(net of tax)	-	-	-	-	-	-	-	-	260	15,950	1,017	3,550	(11,163)
Business Realignment Expense (severance cost	-	-	-	-	-	-	-	-	-	-	-	-	1,081
Adjustment	(1,899)	(2,095)	(932)	-	-	-	-	-	-	-	-	-	-
Adjusted net income	(\$575)	\$681	\$4,422	\$4,190	\$8,355	\$12,177	\$14,240	\$8,421	\$16,187	\$30,491	\$60,942	\$56,994	\$32,374